Accurate Democracy

4 Decision Tools, in Pictures & Games
“This is the site for learning about democracy.”
—Zoe Weil, author of *Most Good, Least Harm*,
president of the Institute for Humane Education.

“...a huge contribution to the democracy cause.”
—John M. Richardson Jr., former Chairman of the
National Endowment for Democracy.

“Congratulations on a brilliant piece of work.”
—Robert W. Fuller former President of Oberlin College,
author of *Somebodies and Nobodies*, and *All Rise*.

The primer, games and pictures let you

**Read, Touch and See How**

The best voting rules are fast, easy and fair.
They help groups from classrooms to countries.
The results are **well centered** and **widely popular**.

They strengthen the votes supporting
one chairperson or policy and
fair shares of seats or $pending.

**to Use and Enjoy**

*Share* this illustrated eBook with friends.
*Grow* support in your school, club or town.
*Enjoy* better politics, relations and policies.
Here are three ways to learn four voting tools that are inclusive, yet centered, quick and easy

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I. Voting Primer

Two of Many Tragedies

Old ways of adding up votes fail to represent large groups in many places. In the USA, North Carolina had enough Black voters to fill up two election districts. But they were a minority spread out over eight districts. So for over 100 years, they won no voice in Congress. As voters, they were silenced—with tragic results.¹

The Northwest tore itself apart by changing forestry laws again and again. In a year with weak forestry laws, hasty logging wastes resources. But sudden limits on logging bankrupt some workers and small businesses. If this policy pendulum swings far, it cuts down forests and species, then families and towns, and back again.²

What can big swings in other policies do?
What’s Wrong

We all know how to take a vote when there are only two candidates: We each vote for one or the other. For such a contest, the yes or no votes say enough.

But as soon as three candidates run for one office, the contest becomes more complicated. Then that old yea or nay type of voting is no longer suitable.

It's even worse at giving fair shares of council seats, funding shared projects, or finding a balanced policy. Our defective voting rules come from the failure to realize this:

There are different uses for voting, and some need different types of voting.

Will their votes be effective?
In the 19th Century
Winner-Take-All Districts → Off-Center Councils

Typical Council Elected By Plurality Rule

Some English-speaking countries still count votes by England's old **plurality rule**. It elects only one rep from each district—and winning does not require a majority. It merely elects the one who gets the most yes votes.

A district with only one rep tends to develop only two big parties. It gets worse: a district's bias often makes it a “safe seat,” a captive audience for one party. So, this voting rule gives its voters either a very limited choice or **no real choice**.

A few who do get choices can make a council swerve from side to side. Its majority (↑ above) sets all budget$ and policies—in another battle of **winner takes all**.
In the 20th Century
Fair-Share Elections → One-Sided Majorities

Fair Representation was developed around 1900 to end some major problems caused by plurality rule. Most democracies now use “Fair Rep.” It elects several reps from each election district. It gives a group that earns say, 20% of the votes, 20% of the council seats. So Fair Rep delivers fair shares of representation. It’s often called Proportional Representation or PR.

It leads to broad representation of issues and views. But usually there is no central party (C above) and the two biggest parties normally refuse to work together. So the side with the most seats forms a ruling majority. Then it enacts policies skewed toward its side.

Typical Council Elected By Fair Representation
In the 21\textsuperscript{st} Century

Ensemble Councils $\rightarrow$ Balanced Majorities

\begin{figure}[h!]
\centering
\includegraphics[width=\textwidth]{ensemble_council.png}
\caption{Council Elected By Central And Fair-Share Rules}
\end{figure}

\textbf{Ensemble rules} will elect most representatives by \textbf{Fair Rep}, plus a few reps (\textcolor{blue}{C} above) by a \textbf{central} rule. So the points of view within the council will have a \textbf{spread}, plus a pivotal \textbf{midpoint}, that match the voters more accurately. \[ \text{O} + \text{●} = \text{●} \] That’s the target.

Later pages will show how a rule can elect a rep with wide support and views near the center of the voters.\textsuperscript{7} So winners will be near the center of a Fair Rep council. There they can be the council’s \textbf{powerful swing voters}, with incentives to help build moderate majorities.

Many voters in this wide base of support won’t want narrow centrist policies. They’ll likely want policies to \textbf{combine the best suggestions from all groups}.
Progress of Democracy

A centrist policy enacts a narrow point of view; it excludes other opinions and needs. A one-sided policy also blocks rival ideas.

A compromise policy tries to negotiate rival plans; but contrary plans forced together often work poorly.

A balanced policy blends compatible ideas from all sides. This process needs advocates for diverse ideas. And more than that, it needs independent moderators. These swing-voting reps can please their wide base of support by building moderate majorities in the council.

A broad, balanced majority works to enact broad, balanced policies. These tend to give the greatest chance for happiness to the greatest number of people.

Excellent policies are a goal of accurate democracy. Measure their success by the typical voter’s education and income, freedom and safety, health and leisure. Older rules often skew results and hurt a democracy. An ensemble is inclusive, yet centered and decisive — to help make its actions popular, yet stable and quick. The best tools to select projects or pick a policy will also show these qualities in our stories, graphics and games.
1. Electing a Leader

Nine Voters

Let’s think about this election: Nine voters want to elect a leader. The figures in this picture mark the positions chosen by those voters. They stand along a political spectrum from left to right. It is as though we asked them, “If you want high-quality public services and taxes like France or Germany, please stand over ↓ here. Stand here ↓ if you want to be like Canada. To be like the USA stand over here ↓. For Mexico's low taxes and government services stand over there ↓.”

Throughout this booklet, we're going to show political positions in this compelling graphical way.

Nine voters spread out along an issue.

High taxes buying great gov. services

Low taxes buying poor gov. services
Plurality Election

Here we see three rivals up for election. Each voter prefers the one with the closest position. A voter on the left votes yes for the candidate on the left.

Ms. K is the candidate nearest four voters. L is nearest two and M is nearest three. Candidates L and M split the voters on the right.

Does anyone get a majority (over half), Yes or No? Who gets the plurality (the largest number), K, L or M? Who gets the second-largest number of votes, K, L or M?

Answers to questions are at the bottom of each page.

A mere plurality gives the winner a weak mandate. That is the legitimacy effective votes loan to a winner. Strong mandates—for the executive, reps, budgets and policies—are goals for an accurate democracy.

By plurality rule, the one with the most votes wins.

<table>
<thead>
<tr>
<th>Voters for K</th>
<th>Vote L</th>
<th>Vote for M</th>
</tr>
</thead>
<tbody>
<tr>
<td>K</td>
<td>L</td>
<td>M</td>
</tr>
</tbody>
</table>

K is nearest four voters. M is nearest three. L is nearest two.

Answers: No. K. M.
Runoff Election

Only the top two from plurality advance to a runoff. We eliminate ("drop") the other candidates all at once. Who wins this runoff, K or M? Did one get a majority, Yes or No?

The two (teal) who had voted for L now vote for M. Did teal voters get more power than others, Yes or No?

Four "wasted votes" failed to elect a rep. More ballots became effective votes—a basic goal. Did the plurality election waste more votes, Yes or No? Did this runoff give a stronger mandate, Yes or No?

Runoffs practically ask, "Which side is stronger?" Later, these voters will use another voting rule to see, "Where is our center?" And a bigger group will use a rule to find out, "Which trio best represents all of us?"

In a runoff, the top two compete one against one.

Voters for K

Vote for M

Candidate M wins the runoff.

Answers: M wins. Yes.
No, each voter gave one runoff vote. Yes. Yes.
Politics in Two Issue Dimensions

When more issues concern the voters, a voting rule keeps its character.¹

This photo shows voters choosing positions across two issue dimensions: left to right plus up and down. A person's position on the first issue does not help us guess their position on an independent issue.

A voter may rank candidates on any issue(s). He prefers the candidate he feels is closest.

“Please step up for more protective regulations. Please step down if you want fewer protections. Take more steps for more change.”

The chapter on simulation games and research shows more tallies with two and even three issue dimensions.

Seventeen voters take positions on two issues: more or less regulation $\uparrow$ and taxes for services $\leftrightarrow$

K wins a plurality. M wins a runoff.
The goal of **Instant Runoff Voting** is this:

A majority winner, from a single election.

Voting is easy. **Rank your favorite** as first choice, and **backup choices**: second, third, etc. as you like.*

Your civic duty to vote is done.

Now your vote counts for your top-ranked candidate. **If no candidate gets a majority, the one with the fewest votes loses.** So we eliminate that one from the tally. Your vote stays with your favorite if she advances. If she has lost, then your vote counts for your backup. This repeats until one candidate gets a **majority**.

**Why Support Instant Runoff Voting, IRV**

- **Backups give you more power and freedom** to express opinions with less risk of wasting a vote.
- **No hurting your first choice** by ranking a backup, that does not count unless your first choice has lost.
- **No worry about vote splitting** in a faction as votes for its loser(s) can count for each supporter's backup.
- **A majority winner** from one election, so no winner with a weak mandate and **no costly runoff** election.
- **High voter turnout** also creates a **strong mandate**. The turnout for an election runoff often goes down.²
- **Less divisive campaigns** come from candidates who act nice to earn backup votes from a rival’s fans.³ This fosters more inclusive thinking and consensus.⁴

*Pages 33 and 45 show ballots; 39 shows a game.*
Running for president of South Korea, the former aide to a military dictator faced two reformers. The two got a majority of the votes but split their supporters. So the aide won a **plurality**. (37%, 28%, 27%, 8%) Years later, he was convicted of treason in the tragic killing of pro-democracy demonstrators.⁵

A voter’s backup is often like his favorite, but more popular. So by dropping one reformer, IRV might well have elected the stronger one with a majority.

![Pie charts showing voting patterns.](image)

**From five factions to a majority mandate.**

1) **Violet** loses, so backup choices get those votes.
2) **Amarilla** loses, so backup choices get those votes.

This **chief executive** starts in a big band of voters on the biggest side, then builds a majority. This helps her work with reps on the biggest side of a typical council.

IRV may be helping women achieve parity in politics.⁶

**IRV elects leaders** in more and more places: Maine, Minneapolis and New York City have adopted it; plus Duke, Harvard, Stanford, Rice, Tufts, MIT, Cal Tech, Carlton, Clark, Hendrix, Reed, Vassar, the University of CA, IA, IL, MA, MN, NC, OK, TX, VA, WA, and more.⁷

Irish and Australian voters have used it for decades. They call it Preferential Vote or Alternative Vote. Many in the USA call it Ranked Choice Voting, RCV.
2. Electing Representatives

Three Single-Member Districts

A class of 27 wants to elect a 3 member committee. Someone says, “Elect a rep from each seminar section. A candidate needs 5 votes to win a section.”

Section One
1 vote wasted on a loser
8 M votes; 3 were wasted in a surplus

Section Two
5 C votes elected a rep
4 K votes wasted on a loser

Section Three
5 B votes elected a rep
4 J votes wasted on a loser

▶ An 11 voter minority got 2 reps; that’s majority power. But with 3 or 4 voters in each section they’d get no reps. So we see it’s erratic, easy to rig, and often unfair
A better suggestion says, “Keep the class whole. Change the votes needed to win a seat from 1/2 of a section to 1/4 of the whole class plus 1; that’s 7 votes. A voter may rank a first choice and a backup choice. If his first loses, his ballot counts for his backup.”

Now the minority gets 1 rep and the majority gets 2. It’s more fair, thus accurate, popular and strong.
The principle of **Fair Representation** is:

**Majority rule by representing the groups in proportion to their votes.**

That is, 60% of the vote gets you 60% of the seats, not all of them. And 20% of the vote gets you 20% of the seats, not none of them. These are **fair shares**.

How does it work? There are three basic ingredients:

- We elect more than one rep from an electoral district.
- You vote for more than one; you vote for a list. You pick a group's list, or you list your favorites.
- The more votes a list gets, the more reps it elects.

Why Support Fair Representation, Fair Rep

- **Fair shares** of reps go to the rival groups so **Diverse candidates** have real chances to win so **Voters** have **real choices** and **effective votes** so **Voter turnout** is strong.

- **Women win** two or three times more often so **Accurate majorities** win—also due to more: choices, turnout, effective votes and equal votes per rep so **Policies match** public opinion better.

Many people call this Proportional Representation, PR.
Chicago elects no Republicans to the State Congress, even though they win up to a third of the city’s votes. But for over a century it elected reps from both parties. The state used a fair rule to elect 3 reps in each district. Most gave the majority party 2 reps and the minority 1. So no district was unwinnable and neglected by 1 party, a captive audience for the other party.

Those Chicago Republicans were usually moderates. So were Democratic reps from Republican strongholds. Even the biggest party in a district tended to elect more independent-minded reps. They could work together for moderate policies.³

New Zealand switched in 1996 from Single-Member Districts to a layer of SMDs within Fair Representation. They call this Mixed-Member Proportional or MMP. A small, one-seat district focuses more on local issues. Fair Rep frees us to elect reps with widespread appeals.

The seats won by women rose from 21% to 29%. The native Maoris reps increased from 7% to 16%, which is almost proportional to the Maori population. Voters also elected 3 Polynesian reps and 1 Asian rep.⁴
New Zealand and Germany elect half of their MPs in Single-Member Districts and half from Fair Rep lists. Theirs is the best rule to elect a parliament, some say. The SMDs elect few women; but in the same election, the party lists elect two or three times more women.

In all one-member districts, a party's safest nominee is likely to be a member of the dominant sex, race, etc. That adds up to very poor representation of all others.

Fair Rep leads a party to nominate a balanced team of candidates to attract voters. This promotes women. A team can have class, ethnic and religious diversity. And that gives us diverse reps to approach for help.

MORE: Competition, Real choices, Voter turnout, Effective votes, Strong mandates, Diverse reps, Women reps, Popular policies

Some leading women spoke of starting a new party in Sweden, which uses Fair Rep. Under plurality rule, a big new party splits their own side, so it likely loses. But Fair Rep gives every big party its share of seats.

This credible threat made one party decide that job experience was not as important as gender balance. So it dropped some experienced men to raise women higher on their party’s list. And they won. Now they are incumbents with experience, power and allies.
Voting Rules and Policy Results

SMDs elect reps with a wide range of vote totals. So a majority of reps might not represent most voters. Fair Rep and MMP require more equal votes per rep. So each majority of reps does stand for most voters, producing policies closer to public opinion.

Many voters see a woman in a multi-winner race less as fighting her rivals, more as supporting her issues.

Less: Wasted votes, Gerrymandered districts, Monopoly politics, Dubious democracy

Councils with fewer women tend to do less for health care, childcare, education and other social needs. Then the poorest schools and clinics are a blight; so are citizens and workers hurt by poor health or education.

If such urgent needs overwhelm us, we neglect the essential need to reform their structural source: We often get poor results from poor policies due to poor representation largely due to poor voting rules.

The countries with the best voting rules give the best quality of life, as measured for the scores on page 60. We would all like better quality-of-life results for our country, and for our towns, schools, clubs and co-ops. So help friends talk about and try these voting rules.

The Fair Rep games and sims will show more.
3. Allocating Budgets

Fair Shares to Buy Shared Goods

ELECTING REPS IS THE MOST OBVIOUS USE OF VOTING RULES. RULES TO PICK PROJECTS OR A POLICY ARE ALSO IMPORTANT. THESE GROUP DECISIONS OCCUR MORE OFTEN THAN ELECTIONS. THEY EVEN OCCUR IN MANY GROUPS WITH NO ELECTIONS.

THE MEMBERS OF CLUBS, CO-OPS, COLLEGES, GRANT GIVERS AND MORE CAN ENJOY THE MERITS OF FAIR SHARE VOTING.

FAIR REPRESENTATION DISTRIBUTES COUNCIL SEATS FAIRLY. LIKEWISE, VOTES CAN DISTRIBUTE SOME FUNDING FAIRLY.

DEMOCRATIC RIGHTS PROGRESS. EACH STEP IS MORE FAIR, THUS ACCURATE, RESPONSIVE, WIDELY SUPPORTED AND STRONG.

✓ VOTING BY RICH MEN, POOR MEN, BLACK MEN, WOMEN

❖ FAIR REPRESENTATION OF ALL BIG POLITICAL GROUPS

❖ FAIR SHARE VOTING BY BIG GROUPS OF VOTERS OR REPS

$ $ $ $ Policy $ $ $ $ $ $ $ 

ALL BIG GROUPS HAVE THE RIGHT TO SPEND SOME FUNDS.
Patterns of Unfair Funding

**Participatory Budgeting**, PB, lets neighbors research, discuss and vote how to spend part of a city's budget. In South America it spread from one city in 1989 to hundreds today. Progress often advances this way. The World Bank reports PB may reduce corruption and it tends to raise a community’s health and education.¹

In 2010, a Chicago alderman gave $1,300,000 to PB.² But a plurality rule made the votes and voters unequal. For example, in 2011 each vote to help a park won $501. That was its cost divided by its voters. But if cast for bike racks, each vote won a mere $31. That's too unfair. Even worse, most of the votes were wasted on losers.³

A costly winner makes many lose.

A bad election rule gets worse when it picks projects. It is **not cost aware**; so it often funds a very costly item and cuts a bunch that get many more votes per dollar. To win this bad tally, load various proposals into one. Keep raising its cost if that attracts more votes.

One year, a scholarship fund got many **surplus votes**. These were wasted votes because they had no effect. So the next year, some supporters chose not to waste a vote on this “sure winner.” It lost! They saw the need for a voting rule that would not waste surplus votes.⁴
The principle of **Fair Share Voting** is:

**Spending power for groups, in proportion to their votes.**

That is, 60% of the voters can spend 60% of the fund, not all of it. Your ballot’s share of the fund lets you vote to pay your shares of the costs for your favorite items.

Voting is easy: simply rank your choices, like in IRV.

Your ballot pays one share for each of its present top ranks—as many as it can afford. A tally of all ballots drops the item with the fewest shares. Those two steps repeat until each remaining item gets full funding.³

Paying one share proves you feel the item is worth its cost and you can afford it in your high priorities.

### Some Merits of Fair Share Voting, FSV

- **Each winner is a popular priority worth its cost:**
  To qualify to get money from our group’s source, an item must earn our “base number” of shares.

- **FSV is fair** to an item of any cost and to its voters:
  A ballot pays a costly share to vote for a costly item.  
  \[
  \text{cost/base} = 1 \text{ share} \quad \text{e.g.} \quad \$100 / 20 \text{ ballots} = \$5
  \]
  If more ballots divide a cost, each of them pays less.

- So, a ballot's money can help more low-cost items.  
  This motivates a voter to give his top ranks to the items he feels give the most joy per dollar.

- See points 1 and 3 on page 14.
Fair Shares and Majorities

If a majority controls all the money, the last item they choose adds little to their **happiness**; it is a low priority. But that money can buy a high priority of another big interest group, adding more to their happiness.

**In economic terms**: The social utility of the money and winners tends to rise if we each allocate a share. Fair, cost-aware voting gives *more* voters *more* of what they want for the same cost = more satisfied voters. Shares also spread good opportunities and incentives.

**In political terms**: The total spending has a wider **base of support**: It appeals to more voters because more see their high priorities get funding.

![Diagram showing fair shares spread the joy and opportunities.]

**Plurality** rules let **surplus** votes waste a big group’s power and let rival items **split** it, as seen on page 16. The biggest groups often have the highest risks.

**FSV protects a majority’s right** to spend a majority of the fund. It does this by eliminating split votes, as did IRV, and **surplus** votes, as we’ll soon see.
Budget Levels

A co-op that helped develop Fair Share Voting lets each voter rank **budget levels** for *some* items.

A budget level needs to get the **base** number of votes. It gets one if a ballot offers to share the cost up to that level or a higher level. \( \text{cost} / \text{base} = 1 \) share = 1 vote

The item with the weakest top level loses that level. Any money your ballot had offered to it moves down your ballot to your highest ranks that lack your support. This repeats until the top level of each item is fully funded by its own supporters. Fair shares and backup ranks select a set of winners with **more supporters**.

Many voters must concur, this cost is a high priority within my budget.

A group with 100 members set our **base** number at 25 votes.\(^5\) My first choice got just enough votes, so my ballot paid 4% of the cost.* \( 100\% / 25 \text{ votes} = 4\% \).

My second choice lost; did it waste any of my power?

My third choice got 50 votes, so my ballot paid only 2% of the cost.* Was there any **surplus**? Did I waste much of my power by voting for this sure winner?

* These are “reciprocals.”     * None.  None.  Not much.
More Merits of Fair Share Voting

After discussion, a quick poll can pick many items. It reduces agenda effects such as leaving no money for the last items or going into debt for them.

It lets subgroups fund items; so it’s like federalism but without new layers of laws, taxes and bureaucracy. And it funds a big group even if they are scattered.

Each big group controls only its share of the fund. This reduces their means and motives for fighting.

Fairness builds trust in spending by subgroups and raises support for more. This can reduce spending at the extremes of individual and central control.

New Tool

Merits of FSV for an Elected Council

FSV gives some power to reps in the opposition, so Electing them is more effective, less of a wasted vote.

They ease starvation budgets that damage projects. This makes project management more efficient.

A voter can see grants from his rep to each project, tax cut or debt reduction and hold her accountable.

In workshop games we may eat our winning treats!
4. Enacting a Policy

Condorcet Test Number Two

The Runoff on page 10 was a one-against-one contest between the positions of candidates M and K. Five voters preferred M's policy position to K's.

Here is a second test with the same voters: K's position loses this one-against-one test. L wins by five votes to four.

Each person votes once with a ranked choice ballot. Pages 33 and 45 show two kinds of ballots. A workshop page shows a pairwise tally table. And a simulation map shows Condorcet voters with two issue dimensions.

People often struggle to find a group’s center of opinion

K is nearest four voters. L is nearest five voters.
Candidate L wins her next one-on-one test also. She has won majorities against each of her rivals. So she is the “Condorcet winner.”

“…such a mandate is no doubt a vital ingredient in the subsequent career of the winner.”

Could another person top candidate L, Yes or No? Hint: Is anyone closer to the center, Yes or No? Who is the Condorcet winner on page 13, K, L or M?

Thus a Condorcet Tally picks a central winner: It can set the base number for FSV. page 26 But is it likely to spread spending fairly, Yes or No? It can elect a moderator to a council. page 8 But is it likely to elect diverse reps, Yes or No? Does a CEO need to moderate or advocate? And a PM?

Answers: Yes. Yes. L. No. No. Discuss this.
The goal in a **Condorcet Tally** is this:

**Majority victories, over every single rival.**

The winner must top every rival, **one-against-one.**

The sports **analogy** is a “round-robin tournament.” A player has one contest with each rival. If she wins all her tests, she wins the tournament.

Each voting test sorts all the ballots into two piles. If you rank option J higher than D, your ballot goes to J. The one that gets the most ballots wins this test. If one wins all its tests, it wins the Condorcet Tally. If none does, IRV elects one of the near winners.²

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**Why Use a Condorcet Tally, CT**

- **No split-vote** worries as duplicates don't help or hurt each other.²ᵇ The ad hoc majority ranks *all* of their favorites over the other options. Their top one wins.

- **Choice ballots**: rank the related options on one ballot. **Simplify** the old rules of order and **speed up** voting. **Reduce agenda effects**, from simple errors and **gridlock**, to “free-rider” and “wrecking” amendments.*

- **A balanced policy** tends to be **stable**, thus decisive. Yet, a balanced process can calm some fears about reviewing and **changing** a good policy to improve it. This saves time and builds respect for democracy.

* See pages 33 and 68.
A *plurality* or runoff winner gets no votes from the losing side and doesn't need to please those voters. But a CT candidate needs support from all sides, because every voter can rank it against its close rivals. Thus every voter is “obtainable” and valuable.

So the winner is well balanced and widely popular. Voters on the *center and right* give it a majority over any *left-wing* policy. At the same time, voters on the *center and left* like it more than any *right-wing* policy. *All sides* like it more than a narrowly-centrist policy.

“*Our center is near me.*”

“I think it's right here.”

“I *am* the center!”

✓ Where is our center?

**Chairs with Balanced Support**

CT can elect a chairperson and vice chairs to be the *swing voters* in an Ensemble Council, as pictured on pages 8 and 54. The broad base of support they need to win their CT election gives them strong incentives to help the council balance its process and policies.

IRV has slightly different effects, incentives and uses. Games will put us inside each tally to feel how it works.
By plurality rule, candidate M lost on page 11. Now let’s say her party **gerrymanders** the borders of her election district. It adds in voters, pictured in purple, who tend to like the party and cuts out some who don’t. In this **safe-seat** district **bluish** voters can elect M or a less central candidate who might **polarize** the council. But did this gerrymander change the **CT** winner, L? Many wasted votes often can expose gerrymanders; **Fair Rep** reduces both, as shown on pages 16 and 17.

3 rank K>L>M. 2 rank L>M>K. 4 rank M>L>K.

To steal a **CT** or **IRV** seat via ads, bots and news stories, I must mislead a majority, not just a plurality. And my gifts to the other side’s “spoilers” fail to split it.

**Foul manipulations** of plurality rules are not rare. And point voting invites extreme high and low votes, as voters worry, “Do my lower choices hurt my top choice?” But a chance to manipulate **IRV**, or **Condorcet/IRV**, in a real election is rare, risky and hard. So you don’t need to worry about your own or other voters’ tactics.

**Answer:** No because L still wins the Condorcet Tally.
Some meetings concoct a policy by a series of yes-no choices, with or without rules of order, agendas or votes. An early proposal might have to beat each later one. An early decision might preclude some later proposals. So “stacking the agenda” can help or hurt proposals.

Other meetings discuss the rival options all at once. But often, many members express no backup choices. So similar options split supporters and hurt each other. Then a minority pushing one option can appear to be the strongest group. Even sadder, a member with a well-balanced option but few eager supporters might drop it.

Too often, a committee chooses all the parts in a bill. Other voters get to say only yes or no to a big bundle. Rigged votes often build bad policy and animosity. To reduce these risks, let the voters rank more options.  

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**Ballot On Issue A**

<table>
<thead>
<tr>
<th>Rank</th>
<th>Option</th>
</tr>
</thead>
<tbody>
<tr>
<td>3</td>
<td>Continue Discussion</td>
</tr>
<tr>
<td>2</td>
<td>Original Bill, the main motion</td>
</tr>
<tr>
<td>1</td>
<td>Bill with Amendment 1 (a free rider?)</td>
</tr>
<tr>
<td>8</td>
<td>Bill with Amend. 2 (a wrecking amend.?)</td>
</tr>
<tr>
<td>7</td>
<td>Bill with Amendments 1 and 2</td>
</tr>
<tr>
<td>4</td>
<td>Postpone for 7 days</td>
</tr>
<tr>
<td>5</td>
<td>Refer the Bill to a Committee</td>
</tr>
<tr>
<td>6</td>
<td>No Change in the status quo</td>
</tr>
</tbody>
</table>

An ‘Incidental Motion’ still does not wait for a ballot.
Ranked Choice Voting has proven to

- Make voting easy and more often effective 14, 57
  - Let you rank your backup choices so 33, 45
- Cut your risk of wasting your vote so 12, 16
- Add freedom and power to voting and 14, 24
- Boost mandates as more voters count. 11-17, 57

- Reduce attack ads that scare, anger, polarize 14
  - Reduce the payoffs to big campaign buyers 32, 58
- Weaken gerrymanders and spoilers. 14, 16, 32

- Give fair shares of reps to the rival groups so 18
  - Diverse candidates have real chances to win so 20
  - Voters have real choices and effective votes so 17
- Voter turnout is stronger. 61

- Elect women two or three times more often so 20
  - Accurate majorities win—also due to more: choices, 17
    - turnout, effective votes, and equal votes per rep so 21
  - Policies match public opinion better. 21, 60

Related Legislative Rules can

- Elect a central chair whose swing vote pulls 31, 56
  - reps from many factions to moderate policies. 8, 54
- Give Fair Share Voting to members for optional 24
  - budget items. Let voters see each rep's spending. 27
- Cut agenda effects and scams 27, 30, 33, 36, 54
  - Streamline group decision making. 33, 36, 45
  -
Social Effects and Uses

These Are Tools Between People

A group’s decision rules pull its culture toward fair shares or toward winner takes all. They spread power wide and balanced, or narrow and lopsided. Other relations among members may follow their models.

Fair rules make cooperation safer, faster and easier. This favors people and groups who tend to cooperate, and can lead others to cooperate more often.

Politics are more principled and peaceful when all the rules help us find fair shares and central majorities. This might reduce political fears within our community; which helps us to be more receptive, creative and free.

So better rules can help us build better decisions, plus better relationships. Both can please most people. Fair rules won’t please some who get money or self-esteem from war-like politics. But countries with fair rules tend to rank higher in social trust and happiness. Voting is an exemplary tool between people.
Group decision-making has two linked processes. A **discussion process** may have an agenda, a facilitator some reports and proposals. Plus the members may suggest some questions and changes for each proposal. A **decision process** asks all members which proposals have enough support to be winners.²

Voting only yes or no leads us to discuss and decide *one* formal “motion” at a time in a very strict sequence. It stifles the sharing of ideas and development of plans.

But both consensus and **ranked choice ballots** let us decide some closely-related options at the same time. Both reward blending compatible ideas. pages 9, 31 They’re less divisive than yes-or-no voting. p. 14, 45, 56 So more members feel they own and want to help carry out each decision.

**Why Take a Vote**

Discussing an issue well often resolves most parts, with mandates up to 100%. Yet we might want to decide some parts with the best voting tools. Why?

The best rules **strengthen** some reasons for voting:

- Choice ballots can **speed up meetings**. pages 27, 33
- Secret ballots **reduce social pressure** and coercion.
- Well-designed ballots and tallies **promote equality**: Even busy or unassertive people can cast full votes.
Groups that seek consensus on basic agreements may vote on other issues: They may vote on a **detail** like a paint color or on a bunch of optional **projects**.

**Fair Share Voting gives fair shares of power.** Inclusive yet fast, it won't let one person block action. It is cooperative, not consensual or adversarial. It is less about blocking rivals, more about attracting allies. Its ballot guides a voter to limit and prioritize projects. Its tally weighs dozens of desires, of varied cost and priority, from dozens of intersecting groups. We may modify our FSV results through our usual process.

**All majorities prefer the Condorcet winner.** A proposal must top each rival by 50% plus one; and we may require it to win 60% or even 100% over the status quo on issues involving our basic agreements. If so, 41%, or even one voter, may block a Condorcet winner by showing it breaks a basic agreement.

**Carpentry Analogy**

The nice consensus methods are like nice hand tools, and these nice voting methods are like nice power tools. The power tools speed cutting through piles of boards or issues, and cutting through a steel-hard one. The high-touch tools help us discover and develop insights into new options. So most of us want both kinds of tools.

This primer told the **stories** of the best voting tools. The games will let us **touch** the simple tallies.
How to Try a Voting Tool

It's easy to test-drive a decision tool in a survey. Or a council can form a “committee of the whole” to vote, tally and report results to enact by their old rules.

Many groups adopt a book of parliamentary rules; then they amend it with “special rules of order” to make their decisions more popular, stable and quick.⁴

Steering Analogy

When choosing a voting rule, a new Mercedes costs little more than an old jalopy. That cost is a bargain when the votes steer important budgets or policies.

Does your car have an 1890 steering tiller or a new, power steering wheel? Does your organization have an 1890 voting rule or a new, centrally balanced rule?

Many groups offer apps to tally your votes.

https://AccurateDemocracy.com/z_tools.htm
II. Workshop Games

Get your hands on 4 great voting rules.

See how fair-share tallies organize voters.

Vote fast for projects, reps or policies.

A tally board has

- A card for each voter,
- A column for each option,
- A finish line for the favorites.
1. Instant Runoff Voting Elects One

Tabletop games make Ranked Choice Voting lively.

- The **finish line** is the height of half the cards, plus one. That is how many votes a candidate needs to win.
- If no one wins, **eliminate** the weakest candidate. Draw names from a hat to break ties.
- If your favorite loses, **move** your Post-it, card or token. Give it to your next backup choice.
- **Repeat** until one candidate reaches the finish line!

This **chart** shows four columns on a tally board. The rule **eliminated** Anna, so **voter JJ moved** his card. Then Bianca lost; **BB** and **GG moved** to their backups. They were free to choose different backups.¹

<table>
<thead>
<tr>
<th>Anna</th>
<th>Bianca</th>
</tr>
</thead>
<tbody>
<tr>
<td>Eliminated 1ˢᵗ</td>
<td>Dropped 2ⁿᵈ</td>
</tr>
</tbody>
</table>

| J J J       | B B        |

JJ ranked Anna > Celia. GG ranked Bianca > Diana.
The winner had no surplus. The last loser held 4 votes.
Instant Runoff Quiz

1. How can your group use this voting rule?
2. A card you move counts just like others, True or False?
3. Ranking a backup can’t hurt your first choice, T or F?
4. Only 1 candidate can reach 50% plus a vote, T or F?
5. Name four cities or schools that use IRV. See page 15.

**Answer** questions 1, 2 and 3 for each voting rule.

2) **True**, we count each card once in each round.
3) **True**, a backup doesn't count unless your 1\textsuperscript{st} has lost.
4) **True**, two reps would need over 100\% of the votes.

**RCV** Ranked Choice Voting includes **IRV** and **STV**

2. Fair Rep by Single Transferable Vote

A tabletop game to elect three reps works like **STV**.

- The **finish line** is set at 1/4 of the cards plus one.
  Don't put your card into a column that is full.
- **Drop** the weakest candidates one at a time, and
- **Move** (transfer) those cards; repeat until three win!

**Users** include Australian and Irish voters, the Church of England, Cambridge, Harvard, MIT, Oberlin, Oxford, Princeton, UC Cal, UC Davis, UCLA, UCSB, UT Austin, and Vassar. Most use ballots tallied by computer.

1. What benefits does Fair Rep by STV give them?
2. Can only 3 candidates each win 25\% plus a vote?
3. What total percentage do 3 STV reps together win?

**STV answers:** See page 18. Yes. 75\% + 3 votes.
3. Fair Shares Buy Shared Goods

For our tabletop tally of Fair Share Voting (FSV)

We each get three 50¢ voting cards to buy treats.

We decided an item needs modest support from six of us to prove it’s a shared good worth shared funding. So the finish line marks the height of six cards, and

You may put only one of your cards into a column.

A costly item must fill several columns. A column here holds $3, so a $6 item must fill two columns.

Rule B lets you vote an average 50¢ card, a short 25¢ and a tall 75¢ to let you help your top choice more. *

When an item wins, the treasurer hides its cards. We drop items that cost more than all the cards left. Then, one at a time, we drop the least popular item, the one with the lowest level of cards in its columns.

Move your cards from a loser to your lower choices.

Stop when we’ve paid up all items still in the game.

Only a few items can win, but all voters can win!  

* Rule C software has 60¢ ‘columns’ so a $3 item must fill 5. It gives 17¢ to the first column of each voter’s favorite. Every voter’s next column or item then gets 16¢, etc. to a round of 3¢ ‘cards’. Your cards average 10¢ and total $1.50.
A budget level needs enough cards to pay its cost. A $3 bag of apples needs its voters to fill one column; the $6 size needs them to fill just one more.

I can’t afford to help items I rank below a costly winner. Ranking it high for only a low cost, limits its cost to me. This leaves me more money for more of my favorites.

Similar options, like ↑ various fruits for treats (or trees for a park →) may split their voters; so, by plurality rules, they could lose to a plain nut. →

Adjusting Ongoing Budgets

Levels for all of the ongoing budgets can make a ballot too long and hard for many voters. So instead of FSV, any 5 members may propose a plan for these budgets.\(^2\) Most voters feel it is easier to rank these few plans. A Condorcet Tally picks a plan; it is coherent and has majority support, but might not be fair to some groups.

The econ team’s budget plan won every year. Many people complained, “My ballot had no effect!” Turnout was low. So, now that team presents several plans.
4. Condorcet Tally Centers a Policy

To win a Condorcet tally, an item must top each rival, one-against-one. Two games show how it works.

1. Flag C stands at our center, by the median voter. Flags A, B and D surround C, 2 m. or yards from it. We asked 9 voters, “Are you closer to A than to B? If so, please raise a hand.” Only one raised a hand. We entered A vs. B, etc. in a pairwise table below.

<table>
<thead>
<tr>
<th>against</th>
<th>A</th>
<th>B</th>
<th>C</th>
<th>D</th>
</tr>
</thead>
<tbody>
<tr>
<td>for A</td>
<td></td>
<td>1</td>
<td>3</td>
<td>4</td>
</tr>
<tr>
<td>for B</td>
<td>8</td>
<td></td>
<td>4</td>
<td>5</td>
</tr>
<tr>
<td>for C</td>
<td>6</td>
<td>5</td>
<td></td>
<td>5</td>
</tr>
<tr>
<td>for D</td>
<td>5</td>
<td>4</td>
<td>4</td>
<td></td>
</tr>
</tbody>
</table>

The nine voters gave C a majority over each rival.

2. Flag C has a short Red ribbon and a long Blue one. If the Red ribbon gets to you, the Red policy gets your vote with its narrow appeal. But if the Red cannot touch you, the wide appeal of the Blue policy gets your vote. Which one wins?

If the flags mark places for a heater in an icy cold room:

1. Do we put it at our center or in the biggest group?
2. Do we turn on its fan to spread the heat wide?
3. Do voters on the fringes have any influence?
4. Can the median voter enact any policy alone?
5. Do we get a balanced or a one-sided policy?

A tally board might serve 30 voters. It’s easier to mark paper ballots or webpages and tally by computer. Some groups need the secure paper ballots or printouts used by “risk-limiting audits” to catch frauds and errors.³

Yes-or-no ballots badly oversimplify most issues. They often highlight only two factions: “us versus them.” So they tend to polarize and harden conflicts.

Ranked choice ballots reduce those problems. They let you rank your 1ˢᵗ choice, 2ⁿᵈ choice, 3ʳᵈ etc. Ranks can reveal a great variety of opinions. Surveys find most voters like the power to rank candidates.⁴

## Participatory Budgeting, RCV Ballot B

<table>
<thead>
<tr>
<th>My Rank</th>
<th>Project</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>8 ------ School Art Trail</td>
<td>$70,000</td>
<td></td>
</tr>
<tr>
<td>1 ------ School Safer Crosswalks</td>
<td>$110,000</td>
<td></td>
</tr>
<tr>
<td>10 ------ School Flower Gardens</td>
<td>$60,000</td>
<td></td>
</tr>
<tr>
<td>2 ------ School Outdoor Fitness Bars</td>
<td>$90,000</td>
<td></td>
</tr>
<tr>
<td>6 ------ Park Garden Wall</td>
<td>$120,000</td>
<td></td>
</tr>
<tr>
<td>4 ------ Park 10 Fruit Trees with Nets</td>
<td>$60,000</td>
<td></td>
</tr>
<tr>
<td>11 ------ Park 9 more Fruit Trees</td>
<td>$50,000</td>
<td></td>
</tr>
<tr>
<td>7 ------ Park Dog Run fence and signs</td>
<td>$80,000</td>
<td></td>
</tr>
<tr>
<td>3 ------ High Street Security Lights</td>
<td>$120,000</td>
<td></td>
</tr>
<tr>
<td>8 ------ High St. Security Cameras</td>
<td>$250,000</td>
<td></td>
</tr>
<tr>
<td>5 ------ High St. Sidewalk repairs</td>
<td>$180,000</td>
<td></td>
</tr>
</tbody>
</table>

A voter’s PB share is sometimes over $1,000.
It’s easy to host a workshop in a class or a club. In an hour, 20 voters can review plurality, try IRV, then try STV for colors as shown below or FSV for treats.

Eat the winners! while you plan to take a poll for the central majority or fair shares in a group you know. What qualities do you want in this poll? See page 34.

Voter education can be fun to do and it is essential. FairVote.org has model ballots, voter-education flyers, videos, stories and much more to help your voters.

Many groups offer apps to tally your votes. https://AccurateDemocracy.com/z_tools.htm

Hands-on games and shared treats make memories of how each tool works. Next, very simple simulations and national statistics will reveal each tool’s effects. The political effects on pages 54-57 and institutional or societal effects on pages 58-61 are very important.
These maps show **Choice** ballots electing **five** reps. A little shape is a voter’s ballot; a big one is a candidate. Each little ballot has a color and shape like its current top-ranked choice, the closest remaining candidate.¹

Sim players position candidates to get votes (page 56). The numbers on a map show each candidate’s current share of the votes; 16.7% will win a seat and a (halo!)

After this round of counting, the weakest candidate will lose and get an X. Which one will be the first to lose?

↑ **Answer**  3.7%
In map 2, the first loser gets an $X$. Her ballots change color and shape as each counts for its new top choice, a close rival. So the nearby fields of color grow. (Game maps may portray places or political positions.*)

In 1, the gray box holds half the ballots. The candidates outside it lead their close rivals on the first ballot count. But in 2 and 3, as weak candidates lose, most of their ballots count for moderates or centrists inside that box.

* Pages 10 and 13 introduced political dimensions.
In 6, a candidate has just enough votes to win a seat. In 8, a winner has **surplus votes**; a fair share goes to each supporter’s next choice.

The maps show only two issue dimensions. But a five-seat council can form decisions in 3D, if its reps are diverse. More issues and positions get represented in campaigns and debates, then in policies and projects—in **3D**!
This pattern of voters makes their choices easy to see. SimElection™ also created uniform, random, custom and normal bell-curve patterns for games and research. To learn about life, play with lifelike normal patterns.¹

In 13, the box holds half the voters and all but one rep. Does STV tend to favor and elect fringe candidates? Five reps together need what percentage of the votes? Are the reps diverse? Balanced fairly? Well centered?

Answers: No. Over 83%. Yes. Yes. Yes.
3. Simulation of Fair Share Voting

Fair Share Voting helps voters self organize many ad hoc groups big enough to fund their favorite items. Each voter may try to help a few different groups to give money, labor, water or another resource to one-time projects or optional items in ongoing budgets; e.g. FSV can choose repairs for roads but not new routes.

One-Time Resource Allocations

OTRAs

This map shows the public plants proposed by voters on a campus. Often, the site closest to a voter is most useful to him and is his top choice. But this case has four distinct interest groups: Red, Yellow, Green, and Blue. Items can be close together on the map and yet be far apart in color. So this map shows a third issue dimension as deep layers of color within your screen.

This is a proposed blue-flower garden. It is far from what red voters want, even if it is next door. A voter prefers the closest item with his favorite color.

Here a garden club had $240 for public plants and each interest group got a quarter of the votes. So how much did each group allocate?

A red rosebush cost $30, two big sunflowers $15, an evergreen $20, a blue passionflower vine $60.
A group with only a few, low-cost proposals might be able to fund them all. Did that happen here?

Answers: $60, $60, $60, $60. Yes for sunflowers.
Any big group can focus or spread out their spending.

**Loring Allocation Rule** uses a Condorcet Tally to fund some items, then a Fair Share tally. The Condorcet Tally funds items with wide appeals to ad hoc majorities. It lets you vote for a sure winner without wasting any of your own power. The Fair Share tally then funds items with narrower, more intense appeals.
1. The **Loring Ensemble Rule** elects a few reps by a Condorcet Tally, the rest by an STV tally; see page 8. On this next map, a Condorcet Tally elects **Al**; then Full Rep by four-seat STV elects **Bev, Di, Fred and Joe**. The map shows each winner’s name in **bold**.

2. The **Condorcet Series** elects the candidates closest to the middle of the voters: **Al, Bev, GG, Joe and Fred**. The lower right or southeast gets no rep, so the council is not well balanced. Each winner’s name is in *italic*.

3. **Full Rep** by five-seat STV elects **Bev, Di, Fred, GG and Joe**. Each name is **underlined**. It eliminated **Al**!

---

**Notice Two Surprises**

1. It may be surprising that **broad Fair Rep** helps the **central Condorcet** winner be the council's **swing voter**. It shows political diversity can be a source of balance and moderation as well as a wide perspective.

2. **Central reps** can lead a **broad Fair Rep council** to **broader majorities**, holding moderates from all sides. This can add to or replace some of the “checks and balances” used to moderate a council's action.

**MMP** too may elect swing-voting reps, pages 19-20.
Onlly the **Ensemble** council has the breadth and balance of **Fair Representation** with the centering of **Condorcet**.

A council’s **swing voter** on an issue such as budgets, or regulations, can strongly influence those decisions. **STV** works to elect a **balanced council** with moderates, and often a centrist. But it does not push any rep to please a **central majority** of voters. **Condorcet** does.
4. Watch Condorcet Find the Center

This map puts a line halfway between Al and a rival. Voters on Al’s side of a line are closer to Al; so they rank Al higher than the rival. For example, the long line has more voters on Al’s side than on Joe’s. So Al wins that one-on-one test. She wins a very different majority over each rival here. To do that, Al’s political positions must be central and have widespread support. page 31

In contrast, STV requires the most intense support, first-rank votes, to avoid early elimination. page 48

IRV does too, with a high finish line of 50% + 1 vote.
**Back Matter**

**Voting Reform Is Cost Effective**

**Issue campaigns** lobby reps every week for years. This eases one problem, but rarely fixes the source.

**Election campaigns** cost a lot all at once. The biggest faction can skew all policies for a few years.

**Reform campaigns** cost no more than elections. A win strengthens reps and policies for many years.

<table>
<thead>
<tr>
<th>Issue</th>
<th>Election</th>
<th>Reform</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Campaign costs in green, results in yellow.

**Strengthen Votes, Mandates and Policies**

RCV will help us organize from the bottom up. It will expand the base of power, the numbers of effective votes and voters supporting:

1. a **CEO** or a **Chair** from a plurality to a majority  
2. a **Council** from a plurality to over three quarters  
3. the **Budgets** from a few power blocs to all members  
4. a **Policy** from a one-sided to an over-all majority.

Votes for real choices tally up democratic power. It needs strong new tools to overrule new tools for money, military and media. The stronger mandates empower action to achieve widely-shared goals and earn respect for democracy.
A news firm might inform us better if subscribers steer more parts of it than investors or advertisers do. VoterMedia.org has low-cost methods for any group: Use FSV to reward the best local-news bloggers.

Public campaign funding lets reps and rivals give less time to their sponsors, more time to their voters. One plan gives each voter $50 of vouchers to donate. Such nameless gifts or FSV can cut corrupt paybacks. Big sponsors aim $ to buy the few swing-seat SMDs. That's harder for them under IRV or Fair Rep.

“It’s very hard to see us fixing the climate until we fix our democracy.” —Dr. James Hansen

Good schools, taxes and voting may go together.

Ballot access rules make it hard for small parties to get on the ballot, because big parties fear “spoilers.” Good voting rules such as IRV can calm that fear.

Sabbatical terms make the current rep run against a former rep returning from rest, reflection, and research. Then the candidates include two with records in the job! Good rules do not hurt a party with extra nominees.

Citizens’ assemblies and their referendums can get more choices and control by using Condorcet Tallies. The laws on voting rules, reps’ pay, sponsors, etc. need referendums because all reps have conflicts of interest.
Civil Society Builds Democracy

Merchants and workers in medieval guilds won some rights by building group skills, unity and allies. Now town councils, co-ops and schools can build skills.

Empirical thinking grew in the Age of Enlightenment, leading to revolutions for human rights. Now rights can include Fair Representation and Fair Share Voting.

A big need for workers has often raised their pay and political strength, thus the political equality of society. Now more progressive taxes can help political equality.

Move to a more democratic place (or .org)

To get good policies quickly, go where they are used. For example, do you want the democratic control and long-term savings of county or co-op owned utilities?

CEOs may need to be assertive, but not authoritarian. That corrupts commerce, democracy and human rights.

How can voting tools fight abuses of power?

Better Voting, Better Living

Data on the next page suggests, to elect reps who enact superb health, education, tax\(^7\) and other policies, a country needs effective, not wasted votes.

Does **Fair Representation** elect more women? p.20
Do they tend to raise health and education results?\(^{10}\)
Can these lift low incomes and reduce violent crime?

Do voter **turnouts** or seats won by **women** tend to be lower in countries with more: people? diversity? religion? polygamy? corruption? militarism? hot weather?!
Are those harder to change than the voting rules?

**Data Definitions and Sources**

Measures of respectable power and policies, circa 2016

**Seats** avg. per election district; Inter-Parliamentary Union

**Women %** of main legislature; Inter-Parliamentary Union

**Turnout %** Int'l. Inst. for Democracy and Electoral Assistance

**Health Rank** first is best; World Health Organization

**Math Score** Program for Int’l Student Assessment, OECD

**Poverty %** of children below half of median income; OECD

**Murder Rate** per million; 7\(^{th}\) UN Survey of Crime Trends

Scores weighted by population give a voting rule’s average.

The table’s **worst** numbers are in **bold**.
<table>
<thead>
<tr>
<th>Country</th>
<th>Women Seats</th>
<th>%</th>
<th>Health Turnout</th>
<th>Math</th>
<th>Poverty Murder</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fair Rep</strong></td>
<td>page 14</td>
<td>37%</td>
<td>75%</td>
<td>15</td>
<td>503</td>
</tr>
<tr>
<td>Sweden</td>
<td>14</td>
<td></td>
<td>44</td>
<td>86</td>
<td>23</td>
</tr>
<tr>
<td>Finland</td>
<td>13</td>
<td></td>
<td>42</td>
<td>67</td>
<td>31</td>
</tr>
<tr>
<td>Spain</td>
<td>6.7</td>
<td></td>
<td>41</td>
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<td>Norway</td>
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<td>39</td>
<td>89</td>
<td>21</td>
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<td>15</td>
<td></td>
<td>38</td>
<td>88</td>
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<td>Costa Rica</td>
<td>21, 4</td>
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<td>90</td>
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<td><strong>Mixed, MMP</strong></td>
<td>p17</td>
<td>36%</td>
<td>71%</td>
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<td>19, 1</td>
<td></td>
<td>39, 13</td>
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<tr>
<td><strong>STV, IRV</strong></td>
<td>p 36, 12</td>
<td>34%</td>
<td>89%</td>
<td>29</td>
<td>517</td>
</tr>
<tr>
<td>Australia⁹</td>
<td>6, 1</td>
<td></td>
<td>38, 25</td>
<td>93</td>
<td>32</td>
</tr>
<tr>
<td>Ireland</td>
<td>4</td>
<td>15</td>
<td>70</td>
<td>19</td>
<td>501</td>
</tr>
<tr>
<td><strong>Runoff</strong></td>
<td>page 10</td>
<td>27%</td>
<td>60%</td>
<td>1</td>
<td>496</td>
</tr>
<tr>
<td>France</td>
<td>1</td>
<td></td>
<td>27</td>
<td>60</td>
<td>1</td>
</tr>
<tr>
<td><strong>Plurality</strong></td>
<td>page 4</td>
<td>21%</td>
<td>58%</td>
<td>34</td>
<td>486</td>
</tr>
<tr>
<td>Canada</td>
<td>1</td>
<td></td>
<td>26</td>
<td>68</td>
<td>30</td>
</tr>
<tr>
<td>United Kingdom</td>
<td>1</td>
<td></td>
<td>29</td>
<td>66</td>
<td>18</td>
</tr>
<tr>
<td>USA 2016*</td>
<td>(2018) 1</td>
<td>19 (23)</td>
<td>55 (49)</td>
<td>37</td>
<td>474</td>
</tr>
</tbody>
</table>

⁹ Each Australian state elects 6 senators at a time by STV; each Australian House district elects 1 member by IRV.

* U.S. turnout often falls ~15% in non-presidential years.

AccurateDemocracy.com/d_stats.htm has more.
More Endorsements

“I like your thoughtful application of the best voting techniques to the PB process.” [Budgets, pages 24, 37] —Tree Bressen, a leading author on group process, Group-Process Pattern Language, groupworksdeck.org

“A very interesting site about voting procedures is: Accurate Democracy. Highly recommended.”
—Arkadii Slinko, mathematical politics, Univ. of Auckland.

Many groups endorse ranked choice voting.

Organizations: Cities and colleges on pages 15 and 42. The Academy Awards (Oscars), AAAS, Common Cause, Sierra Club, UUA, Church of England...

Leagues of Women Voters: Arizona, California, Florida, Maine, Massachusetts, Minnesota, North Carolina, Oklahoma, Oregon, South Carolina, Vermont, and Washington.


Journalists: David Brooks 6/1/2018, Hendrik Hertzberg...

Celebrities: Jennifer Lawrence 6/5/2018, John Cleese, Dr. James Hansen, Krist Novoselic, ...

US Senators: John McCain, Barak Obama, Bernie Sanders...

US Reps: Keith Ellison, John Anderson, Abner Mikva, John Porter, Jamie Raskin, ...

Parties: Democrats of California, Colorado, Massachusetts, and Maine; Green Party US, Libertarian Party, Minneapolis, MN DFL Party; Republicans in Alaska, and Utah.

More at http://www.fairvote.org/endorsers
**About Us**

*FairVote* is a nonpartisan champion of electoral reforms that give voters greater choice, a stronger voice, and a democracy that works for all Americans.

It has a proven record since 1992 as a trailblazer that advances and wins electoral reforms at the local, state, and national levels through strategic research, communications and collaboration. Today it is the driving force behind advancing ranked choice voting and fair representation in multi-winner legislative districts that will open up our elections to better choices, fairer representation and more civil campaigns.

**About My Work**  
**VotingSite @gmail.com**

In 1990, John R. Chamberlin and Samuel Merrill III each allowed me to use their simulation research results to advance a hybrid Condorcet-IRV rule. In the 1990s, I created *PoliticalSim™* and *SimElection™*. They compared 30 single- and multi-winner rules from around the world and were used in a few universities. Pages 48-56 show graphics from the simulation games. By 1996 I had built the *Democracy Evolves* website. Then I helped FairVote as a webmaster and librarian. For ten years, I’ve cheered Dr. Robert Tupelo-Schneck, Ian Little, Adder, Kathryn Simmons and Twin Oaks Community for developing Fair Share Voting. (page 24)

My goals are better group-decision results (page 61), through systemic changes (*e.g.* pages 34, 58), through better tools between people (*e.g.* pages 24, 27 and 35).
We feel this information should be free. So we give it a Creative Commons License, make it free on the Web and print a few copies. 

Please let others share this to improve voting in your clubs, college, city and state. What will you do or give to live in a more educated and accurate democracy?

Consider helping FairVote.org


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Kindly send any requests, questions, comments or compliments to me at VotingSite@gmail.com
Some basic questions to ask about any voting rule:
How many groups have used it, with how many voters, repeated over how many years? How competitive were their elections? What percentage of voters turned out to vote? What percentage of votes were wasted? Was its pattern of winners erratic or consistent? If it was consistent, was it fair share or winner takes all? If winner takes all, was the winner from one side or central? If it was central, was the winner’s appeal wide or narrow? How often in past elections was it manipulated by a “spoiler,” a gerrymander, strategic voting, or other rigged votes?

Some basic questions to ask about voting research:
Are the data from: 1) Real competitions, 2) Computer sims with: A) normal distributions of voters and candidates B) weird distributions, 3) Concocted examples, 4) Mathematical proofs. Only the first really includes human psychology.

Most articles, books and web pages cited here use real data or realistic simulations. Other kinds of data risk “garbage in, garbage out,” or might be fascinating mathematically but are usually useless or even misleading for most situations.

Why do this work? To make life better, don’t just fill a job others would do; improve the “tools between people;” p. 35. The multiplier effects are huge as a small budget for voting can steer much bigger budgets for many years, set a pattern for other group decisions, and are often self-reproducing, with little or no added cost per user.

Online, my thanks page explains how extremely fortunate I have been to find this project and the wonderful people who have done most of the R&D for it.
Endnotes by Chapter

For each chapter, the endnote numbers restart at one. Good pdf viewers let you click on each entry’s Web link. I abbreviate and format as needed to fit the page width. Almost all my sources use data from real elections or realistic sims. This is essential for realistic research.

This is the first book about Ensemble Councils, Fair Share Voting and rules of order for Condorcet policies.

It covers some AccurateDemocracy.com (@) pages including a_primer.htm a_workshop.htm d_stats.htm. The website has free apps z_tools.htm, animations d_stv2d.htm or p_tools.htm, and Web links z_bib.htm

FairVote.org has model ballots and bylaws, stories, analysis, an activist_toolkit, videos and more.

I. Introduction, Tragedies, and Progress
+ AAAS. Our Common Purpose, American Democracy 21st C.
2 Durbin, Kathy. Tree Huggers: Victory, Defeat & Renewal in the Northwest Ancient Forest Campaign, (Seattle, The Mountaineers, ‘96)
5 FairVote, Monopoly Politics 2020, fairvote.org/monopoly_politics
7 See pages 30, 31, and 54-56.
8 Statistics on pages 60-61 compare stable democracies.
1. Electing a Leader, Instant Runoff  a  c_irv.htm


“RCV Outperforms Runoffs” at FairVote. https://tinyurl.com/yxttmxhg

3 Ranked Choice Voting Civility Project, FairVote.
   https://www.fairvote.org/rcv_civility_project


5 Korean election http://en.wikipedia.org/wiki/Roh_Tae-woo

6 https://www.representwomen.org/how_ranked_choice_voting...

7 https://www.fairvote.org/rcv_in_campus_elections
   https://www.fairvote.org/where_is_ranked_choice_voting_used

2. Electing Representatives, Fair Rep  a  d_intro.htm

1 and 7 Statistics on page 60-61 compare democracies.  d_stats.htm


3 “Illinois Assembly on Political Representation and Alternative Electoral Systems”, (IGPA University of Illinois, Spring 2001)
   http://www.fairvote.org/media/pep/execsum.pdf

History of cumulative voting, 1870-1970: Three is better than one
   http://www.lib.niu.edu/1982/iisr04.html

4 Roberts, Nigel. *NEW ZEALAND: A Long-Established Westminster Democracy Switches to PR*, (Stockholm, IDEA)
https://lawreview.richmond.edu/files/2013/03/Richie-473.pdf

Healy, Andrew and Jennifer Pate. “Can Teams Help to Close the Gender Competition Gap?” *Economics Journal*, 121: 1192-1204
www.nytimes.com/2020/05/15/world/coronavirus-women-leaders.html

3. Allocating Budgets, Fair Share Voting ⓐ p_intro.htm

FSV=STV if $# = voters$, 1 share = $1$, and 1 seat costs $# / (seats+1)$
1 Shah, Anwar ed., *Participatory Budgeting*; The World Bank
2 Moore, Joe *Participatory Budgeting in the 49th Ward,*
http://participatorybudgeting49.wordpress.com/
In 2014 voters in Cambridge, Massachusetts saw the same pattern.
ⓐ download/workshop/fair-share-spending.pdf .ppt and .odp.
ⓐ download/workshop/gasto-equitativo.pdf .ppt and .odp.
ic.org/participatory-budgeting-in-an-income-sharing-community/
Leaves of Twin Oaks, 2013. To cut a budget level needed support from 55% of the voters; so no one tried to protest a cut.
participatorybudgeting.org https://pbstanford.org
4. Enacting a Policy

Condorcet Tally

1 Chamberlin et al above, also Merrill. If A tops B, B tops C, and C tops A, we have a “voting cycle.” Tally IRV with the motions in the top voting cycle.


Loring One-winner Rule, LOR

2b These follow from the Later-no-harm and Later-no-help criteria.

3 See the captions on pages 15 and 56.

4 https://en.wikipedia.org/wiki/Primary_challenge


6 https://www.accuratedemocracy.com/l_motion.htm

★ Social Effects and Uses

1 Bennett-Smith, Meredith. World's Happiest Countries 2013, http://www.huffingtonpost.com/2013/05/28/worlds-happiest-countries-2013-australia_n_3347347.html; Cites UN, OECD. 

OECD Better Life Index  http://www.oecdbetterlifeindex.org 


2 Susskind, Lawrence and Jeffery L. Cruikshank; Breaking Robert’s Rules; (Oxford University Press, 2006).


LiquidFeedback.org Free software to help groups make decisions 


4 Accurate Democracy motions for Condorcet
II. Workshop Games, hold a vote [a workshop.htm]

1 A voter’s ranks may skip around, e.g. 1st left, 2nd far right, 3rd center

2 Loring, Robert. Other Budget Rules [q_other.htm],


[www8.nationalacademies.org/onpinews/newsitem.aspx?RecordID=25120]


5 https://accuratedemocracy.com/a_teach.htm

6 Workshop video 1, youtube.com/watch?v=oHRPMJmzBBw
   Workshop Video 2. youtube.com/watch?v=_5SLQXNpzsk
   + https://www.fairvote.org/rcv_ballot_design
   + Krosnick, Jon A. "In the Voting Booth, Bias Starts at the Top", *NY Times*, nytimes.com/2006/11/04/opinion/04krosnick.html?_r=0
   + A ballot by the inventor of FSV http://tupelo-schneck.org:8080/tag/

III. Simulations, compare, [d_stv2d.htm, p_tools.htm]


See John R. Chamberlin et al, or Samuel Merrill III, or James Green-Armytage above.

99 Brady, Henry E. "Dimensional Analysis of Ranking Data", *American Journal of Political Science*. 34 (11/90)

**Back Matter**, compare rules, [z_review.htm],


2 Gifts to “spoilers” are less effective under Ranked Choice Voting.

Multi winner districts make it hard to target money on just one seat.


See also, “conservation ... depends on effective governance;”

https://www.nature.com/articles/nature25139.
4 Compare the math scores on, pages 60-61. [@] d_stats.htm


6 Tishman, Shari and Albert Andrade; Thinking Dispositions, https://pdfs.semanticscholar.org/57cb/278acf38e9da6490d266260f9a9c50d20da3.pdf Many people use these ways of thinking at times. But fewer have a disposition to use them routinely. learnweb.harvard.edu/alps/thinking/docs/dispositions.htm

7 See progressive taxes in Wikipedia pages on Carbon_tax, Consumption_tax#Expenditure_tax, Land (Georgism), Speculation (Financial_transaction_tax), and Wealth_tax.


9 Loring, Robert; “Egalitarian versus Authoritarian Values” https://accuratedemocracy.com/a_quotes.htm#egal


nytimes.com/2020/05/15/world/coronavirus-women-leaders.html

Back Cover, See page 62.
Resources, for education and action

AccurateDemocracy.com, gives you free software, animations of STV or Fair Share Voting, and pages on each voting tool, a_primer.htm, a_workshop.htm, d_stats.htm, SimElection.com, and references z_bib.htm

eBook AccurateDemocracy.com/AcDem.pdf (or Chrome app.box.com/s/0ys5eeapqwpa7xrixp6x5di81akz6p"

FairVote.org is a nonpartisan catalyst for electoral reforms. It is the best source for news, analysis and resources about voting reform in U.S. cities, states and colleges. It gives you model ballots, bylaws, editorials, research reports, voter education flyers, testimonials and videos. Ranked Choice Voting Resource Center.

New Tools

Kindly send any requests, questions, comments or compliments to me at VotingSite@gmail.com
Accurate democracy gives fair shares of seats and spending. It cuts scams and enacts a policy that tops all rivals. 4 goals: 

- **Mandate** is the legitimacy effective votes loan to a winner; contrast a wasted vote. "basic goal" ...

- **Majority** is more than half of the votes. .........

- **Plurality** has the most votes—often not a majority.

- "rules use yes-or-no voting; contrast RCV...

- **Ranked Choice Vote** lets you rank a 1st choice and backups. "a tool for effective votes and fair shares." 14-, 33, 40-, 45, 48-

- **Threshold** to win, quota or finish line is the percentage of the votes a rule requires for a win. ............6, 14, 17, 42, 48

- **Wasted vote** went to a loser, a surplus or a powerless rep. It measures weakness in a voting result. ............12-18, 23, 27

- **Wrecking amendment** ruins a bill’s chances or effects.

- a Free-rider " doesn’t relate to the original bill. ......30, 33, 34

See also the **Summary and Index of Benefits** on page 34.

**Acronyms** and Synonyms:  

- **Consensus process** 33, 36-

- **CT** Condorcet Tally, Pairwise Comparison ..... 28-30-, 46, 54-56

- **EC** Ensemble Council: FR & CT .... New................. 8-, 31, 54-56

- **FSV** Fair Share Voting.... New ............22-24-, 36-, 43-45, 52-

- **FR** Fair Rep, Fair Representation (US), see also STV, PR Proportional Representation and MMP; ...... 7, 16-18-, 61

- **RCV** Ranked Choice Voting, Choice Voting (US), includes:  
  
  - **STV** Single Transferable Vote for FR. ............... 42, 48-51, 54
  
  - **IRV** Instant Runoff Vote (US) Majority Preferential Vote (Aus)
  
  - **AV** Alternative Vote (UK) or Hare for SMD. ...... 14-, 39-42, 56

- **SMD** a Single-Member District elects one rep. 6, 16, 19